Members Present: Susan Vallem, Chair Gary Burke Roger Johnson John Johnston

Members Excused: Darold Wolff

Speakers Present: Mike Trachta, CEO Lisa Bennett, CFO Elly Steffen, COO Karen Buls Heidi Solheim Guests Present: Rhonda DeBuhr Jean Harrington-Britt Holly Little Ron Mathias Dan Rigel Jennie Waller

Minutes of the Meeting of the **Board of Trustees** November 27, 2006 7:00 p.m.

Carstensen/Gruben Room

WAVERLY HEALTH

— C E N T E R —

Our Mission: Waverly Health Center will provide the highest quality, patient-focused health care.

Item	Discussion/Notes	Action
I. Meeting called to order	Called to order by Vallem at 7:00 p.m.	
II. Approval of minutes	Minutes from the 10/23/06 meeting were reviewed. A motion was made to approve the minutes as written.	1 st – Johnston 2 nd – Burke Approved
III. Financial and Statistical Report	Bennett presented the financial and statistical report for October. A motion with a second was brought forth from the Finance Committee to approve the financial and statistical reports as written.	1 st – Burke 2 nd – Johnson Approved
IV. CORS Report – 2 nd Quarter	Solheim presented the 2 nd Quarter CORS report along with IHA benchmarking data.	Accepted
 V. Committee/Department Reports: Performance Improvement Environment of Care Home Health/Alternative Care 	The Performance Improvement, Environment of Care and Home & Community Health/Alternative Care reports were presented as included in the Board packets.	Accepted
VI. C.E.O.'s Report • JCAHO Survey	Trachta reported on the results of the Joint Commission survey – he will email the report to Trustees.	
Home & Community Health Annual Report	Trachta presented the Home & Community Health Annual Report as included in the Board packets.	Accepted
Critical Access Hospital Annual Report	Trachta presented the Critical Access Hospital Annual Report as included in the Board packets. A motion was made to approve the report as presented.	1 st – Burke 2 nd – Johnson Approved
• PACS	Bennett presented a cost analysis for the implementation of a PACS digital radiology system. A motion was made to approve the GE proposal.	1 st – Johnston 2 nd – Burke
WADG Membership	Trachta presented the renewal notice for the hospital's Waverly Area Development Group membership. A motion was made to approve payment of membership dues in the amount of \$10,000, which is consistent with the amount paid last year.	Approved 1 st – Burke 2 nd – Johnson Approved
Therapy Contracts	Trachta presented a memorandum regarding therapy contracts as included in the Board packets. Discussion was held regarding issuing a Request for Proposals for combined PT/OT contracts including the first step of issuing a notice of non-renewal to	

	Northern Iowa Therapy. Johnson excused himself from the discussion due to a conflict of interest. Trachta reported that a committee consisting of employees and Medical Staff members will be convened to help review the proposals and determine which proposal will best meet the needs of our patients. There was consensus to move ahead as described.	
VII. Medical Staff Report	Trachta announced that the Joint Meeting of the Board of Trustees and the Medical Staff is scheduled for Monday, December 18 th at Centennial Oaks.	
VIII. Service Excellence Update	Steffen reported that a Service Empowerment Leadership course is scheduled for all managers on Thursday and Friday. There will be more opportunities for Board member participation in future sessions.	
IX. Old Business • Master Facility Planning	Trachta reported that the Golf Commission approved endorsing a land swap with the hospital. Trachta will be working with hospital attorney Gaylen Hassman to develop a contract for the proposed land swap which has been proposed to include - \$750,000 for construction of two new golf holes, \$90,000 for five years worth of additional maintenance costs associated with the new holes, and approximately \$150,000 for purchase of the farmland. The contract will be written to purchase the land from the City now, and to lease it back to the City with the requirement to provide them with 3 years notice of our intent to claim the property/discontinue the lease. Trachta will send the proposed contract to the Trustees for review prior to the December meeting. The City Council will consider the proposal at their December 18 th meeting.	
• Parking	Trachta reported that the City Council has approved 2 readings of an ordinance which would allow no parking on the hospital's side of 2 nd Avenue and 8 th Street. It needs to go through one more reading before it has final approval.	
Rooftop Garden – Resolution Approving Rooftop Garden Construction and Public Bidding Process	Trachta presented a resolution adopting plans, specifications, form of contract, estimated cost for the construction of the Waverly Health Center – Tendrils Rooftop Garden project and adopting notice to bidders and ordering the administrator to publish notice to bidder and fixing a date for receiving same. A motion was made to adopt the resolution as presented.	1 st – Johnson 2 nd – Johnston Approved
IT Recommendation/Financial Forecast	Bennett presented the updated financial forecast from Denman & Company as presented to the Finance Committee on 11/15/06. The forecast was revised to include the expense associated with the IT recommendation that was presented at last month's Board meeting. The consensus of the Board was to move forward with the IT recommendation based upon the favorable revised forecast.	

X. New Business

- Appointment to Medical Staff:
 - Joginder Singh, M.D. Courtesy, Oncology/Hematology, CVMS
- Reappointment to Medical Staff:
 - Brandi Cassaday, PA-C Ancillary, Orthopedics, CVMS
 - Kalyana Sundaram, M.D. Consulting, Cardiology, CVMS
- Provisional to Regular Status on Medical Staff:
 - Jennifer Beaty, M.D. Active, General Surgery, WHC
 - Barbara Burkle, ARNP Ancillary, Gastroenterology, CVMS
 - J. Matthew Glascock, M.D. Consulting, General Surgery, Covenant
 - Ravindra Mallavarapu, M.D. –
 Consulting, Gastroenterology, CVMS
 - Kimberly VerSteeg, D.O. Active, OB/Gyn, WHC
- Resignations from Medical Staff:
 - Larry VanDaalen, O.D.
 - Ron Roelfs, O.D.
 - Randy Wirtz, ARNP
 - Deborah VanDyke, ARNP (effective 12/31/06)
- New/Revised Policies:
 - Ambulance Transfer of OB Patients/ BC
 - Admission of Patients to OB/GYN Area/BC
 - OB Coverage/BC
 - Admission and Assessment of Patients in Labor/BC
 - Amniotomy/BC
 - Doppler Ultrasound Stethoscope/BC
 - Non-Stress Test Procedure/BC
 - Contraction Stress Test/Oxytocin Challenge Test/BC
 - Use of Oxytocin/BC
 - Fetal Monitoring/BC
 - Use of Prostin in Post-partum Hemorrhage/BC
 - Scheduled Cesarean Section/BC
 - Magnesium Sulfate Use for Preterm Labor/BC
 - Magnesium Sulfate for Hypertension/ BC
 - IV Terbutaline Use/BC
 - Guidelines for Preventing Group B Streptococcal (GBS) Infection/BC
 - Cervidil Labor/BC
 - Cytotec for Induction of Labor/ Cervical Ripening/BC
 - Prostaglandin Gel Induction/BC
 - Amnioinfusion Procedure/BC

Trachta presented the appointment and reappointments to Medical Staff and the provisional to regular appointments, and resignations as listed at left. The files have been reviewed by the Executive Committee of the Medical Staff. The Executive Committee recommends approval. A motion was made to approve the items as individually considered and recommended by the Executive Committee of the Medical Staff.

1st – Burke 2nd – Johnston Approved

Trachta presented the new/revised policies as listed at left, and included in the Board packets. Buls reported that the Attendance Policy is a new policy that was developed by an employee task force. It will be presented to employees by the task force in January and will become effective in February, 2007. A motion was made to approve the policies as written and individually considered.

 1^{st} – Johnson 2^{nd} – Burke Approved

Intrathecal Analgesia Administration During Intra-Partum Care of the Patient/BC Epidural Anesthesia/BC Mityvac Procedure/BC Placenta Examination/BC Nitrazine Test for Ruptured Membranes/BC Administration of Cytotec (Misoprostol) for Postpartum Hemorrhage/BC Fundal Pressure/BC Shoulder Dystocia/BC Whirlpool Use by Laboring Patients/ Amniocentesis/BC External Version/BC Care of Infant in Delivery Room/BC Requisitioning Tests on Cord Blood/ BCUmbilical Cord Blood Studies/BC Care of Infants Delivered Outside of the Hospital/BC Admission and Initial Assessment of Newborn/BC Gavage Feedings for Infant/BC Circumcision/BC Isolation of Newborn Infants and Isolation of Mother/BC Herpes Viruses – Newborn Areas/BC Completing Birth Certificate Worksheet/BC Bili-Lite for Jaundiced Newborns/BC Respiratory Distress and the Administration of Oxygen to Neonate/ Hearing Screening of Newborns/BC Stillbirth/BC Adoption Procedure/BC Newborn Pain Management/BC Fire Policy Attendance Policy Trachta reported that the Finance Committee met on • Finance Committee November 15th. Minutes from said meeting were included in the Board packets. Bennett presented an application for charity care in Charity Care Application the amount of \$30,261.10. The application meets the guidelines set forth in our new charity care policy. A 1st – Burke 2nd – Johnston motion was made to approve the application as presented. Approved Capital Purchase FYI – Sara Plus – Trachta reported that a Sara Plus – patient lift with Patient Lift with Slings - \$7,017.65 slings was purchased at a cost of \$7,017.65.

Personnel Committee

Buls reported that the Personnel Committee met prior to this meeting. Gary Schultz, a Registered Nurse in the Surgery Complex was selected as the Employee of the Month for December. Schultz was nominated for the award by a patient for providing exceptional, caring service and by a co-worker for

	consistently going above and beyond.	
Cost Report	Bennett reported that Denman & Company is still working on the cost report – she will email the estimated settlement amount when she receives it.	
XI. Adjourn	A motion was made to adjourn the meeting at 8:40	1 st – Johnston 2 nd – Burke
	p.m.	Approved

Next meeting will be held December 18, 2006 6:00 p.m. Centennial Oaks

Gary Burke, Secretary	Mike Trachta
Board of Trustees	Chief Executive Officer